

November 6, 2019

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# Improving Rosneft's Investment Case through Effective ESG Communications





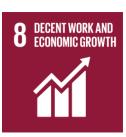
On December 20, 2018 the Board of Directors approved Rosneft strategy related to commitment to the 17 Sustainable Development Goals of the United Nations<sup>1</sup>



Rosneft has determined **five goals of strategic priority**, directly supported by our core operations











Public statement **«Rosneft: contributing to implementation of UN Sustainable Development Goals»** complies with the principles of openness, transparency and informed dialogue with shareholders, investors and other stakeholders.





Note: (1) «Rosneft: contributing to implementation of UN Sustainable Development Goals» was updated on 2018 data in April 2019 <u>https://www.rosneft.com/Investors/Rosneft\_contributing\_to\_implementation\_of\_UN</u>

### **Responsible Business is the Company's Core Value**



«The Guidelines for Methane Emission Reduction in Natural Gas Supply Chain» <sup>1</sup>	«Rosneft-2022» Strategy: <b>enter the</b> <b>first quartile</b> of international oil and gas companies in the area of HSE	The Energy Saving Program in force since 2009	Innovative Development Program, 2018 investments	«Rosneft-2022» Strategy: incremental focus on	The social sphere investments in 2018
methane emission reduction by 46% in 2018 4 million tonne reduction in CO2 equivalent emissions	with leadership in unit GHG reduction	Rub 9.3 bn energy savings in 2018 (+3.3% YoY)	Rub 53.9 bn, (+9.6% YoY)	education, human capital development and social projects	Rub 45.7 bn, (+22% YoY)



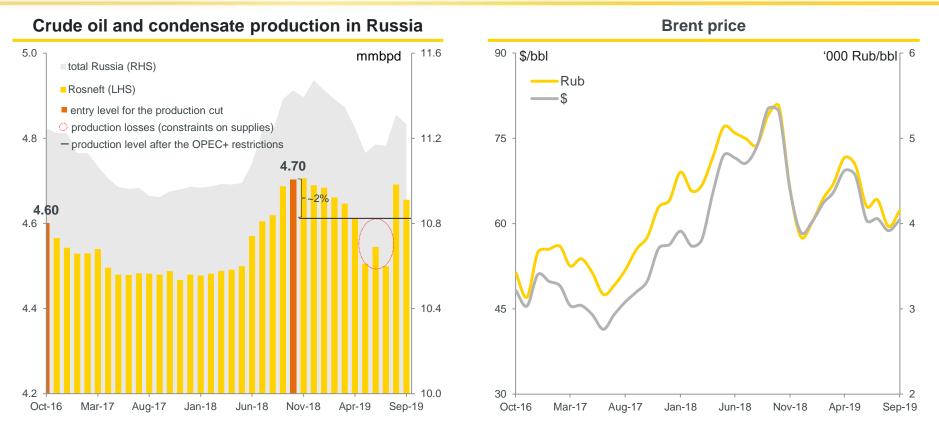
In 2018, Rosneft launched sales of new motor fuels with improved characteristics, Euro-6 and Pulsar 100. The Company's retail network is a promising platform for developing the electric vehicles charging infrastructure



Rosneft and the Kidzania children's educational park held an excursion for children from rehabilitation centers and children's homes

# **Navigating OPEC+ Environment**

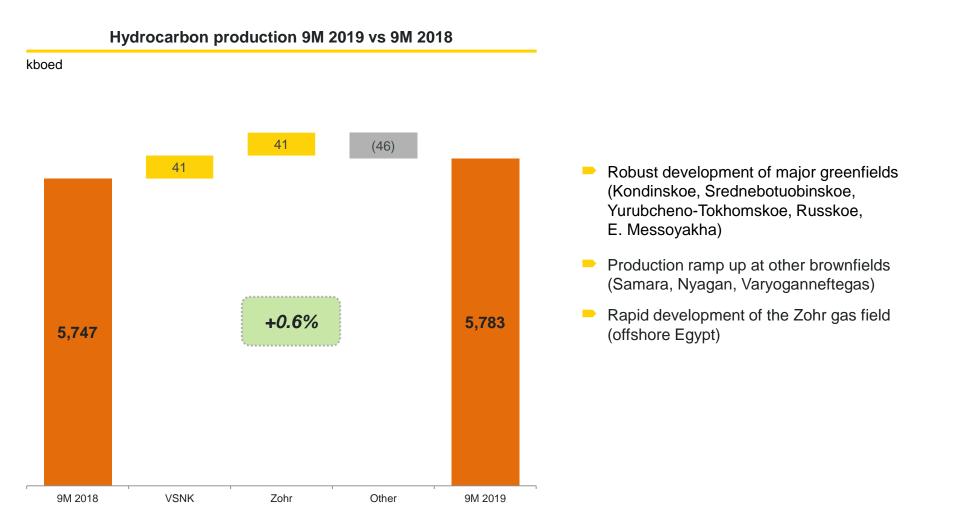




- Rosneft was in full compliance with the OPEC+ limitations. By July 1, 2019 the Company cut crude oil production in Russia by c. 2% vs the October 2018 level. On July 2, 2019 at the 6th OPEC+ Ministerial Meeting it was agreed to extend voluntary production adjustments until April 1, 2020 on the same terms
- Temporary constraints on crude oil transfer to the Transneft trunk pipeline system were an additional factor for production declines in May-July 2019 (estimated at c. 1.8 mmt<sup>1</sup>)
- Average daily liquids production for 9M 2019 fully met OPEC+ limitations

#### **Production Dynamics**





## Vostok Oil – the New Oil Province in the North of the Krasnoyarsk Region



#### Strong government support Strategically important new Northern Sea Route production area to satisfy growing East-Taymyr Khatanga future global oil demand E&A licenses t Dikson Tax incentives providing investors JV with BP - Frmak" Bay "North" with favorable conditions and fiscal stability Kara Payakha sea cluster **Resource base** Ангх 🕁 Dudinka Significant reserves and resource West - Irkinskiy potential of crude oil exceeding 37 bboe Light sweet oil exceeds the quality Vankor of ESPO and Brent blends cluster t Ports Rosneft and 3<sup>rd</sup> parties projects --- Pipeline

#### **Production potential**

Estimated production plateau equals to the largest projects in the Middle East

Tested technologies and development plan – the project is a natural extension of the existing local technologies and infrastructure

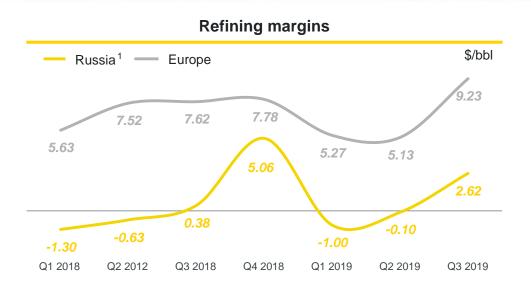
#### Flexible logistics

Direct access to European and Asian Markets via the Northern Sea Route and a pricing premium for crude quality vs Brent

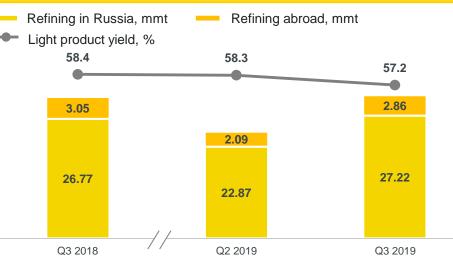
Long-reach tanker deliveries to the global markets competing with other supplies

## Refining





#### Key refining indicators



#### Refining economics in Q3 2019

- Refining margin in Q3 2019 exceeded the Q2 level mainly due to positive macro including falling Brent and growing wholesale gasoline prices
- Growing refining margins in Germany following crack spreads increase on key petroleum products as well as completion of turnaround at PCK Raffinerie GmbH

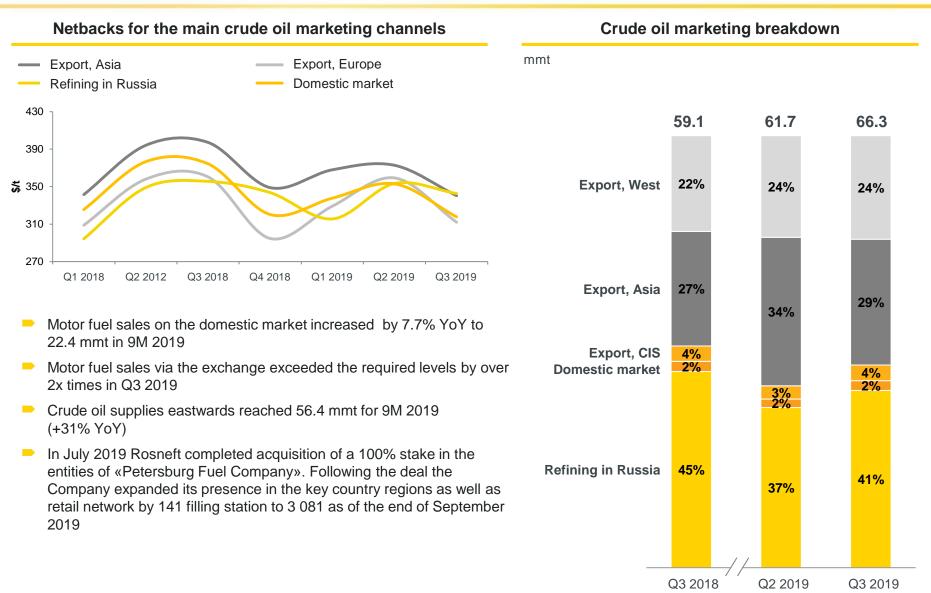
#### Q3 2019 achievements

- Bashneft launched production of high-octane gasoline RON-100 under proprietary technology
- Komsomolsk refinery launched production of low sulphur bunker fuel RMLS in full compliance with IMO 2020 standards
- RN-Kat specializing in manufacturing of catalysts successfully tested the initial batch of hydrotreatment catalysts at the Ufa group of refineries enabling to produce Euro-5 compliant diesel fuel. This is the first ever hydrotreatment catalyst that allows to refuse of foreign analogues. The catalyst at least equals foreign samples while outperforms them on some parameters

Note: (1) Including the reverse excise tax on crude and dampfer for motor fuels

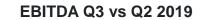
### **Focus on Distribution Channels Development**

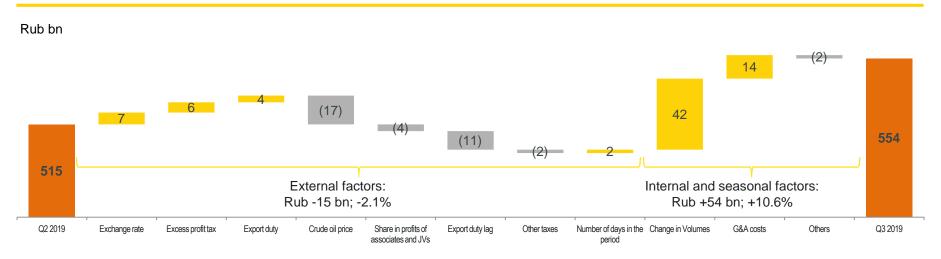




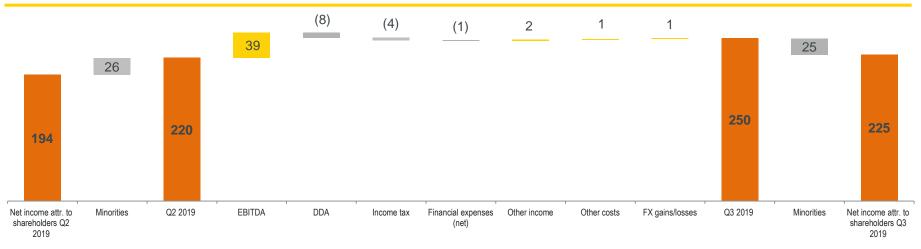
#### **Earnings Growth**





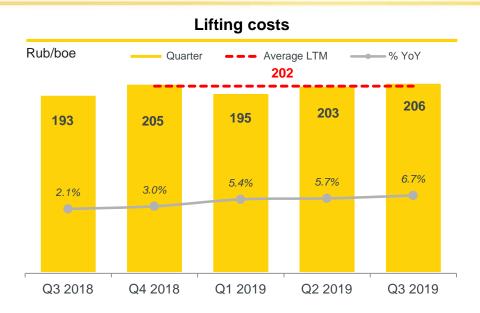


Net income Q3 vs Q2 2019

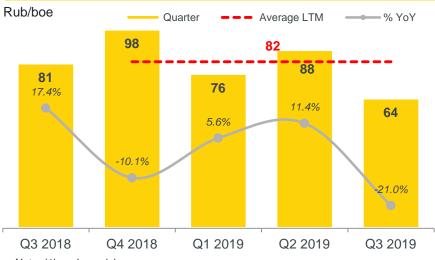


### **Efficient Cost Control**





General and administrative costs<sup>1</sup>



Note: (1) excl. provisions



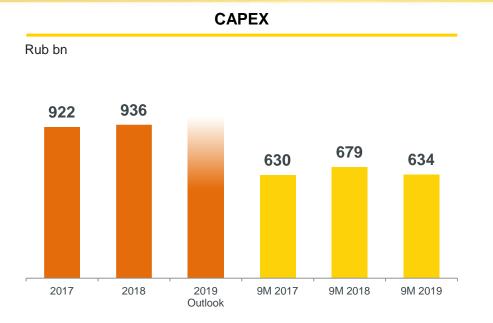
Producer Price Index (annual basis)



Refining costs in Russia

#### CAPEX

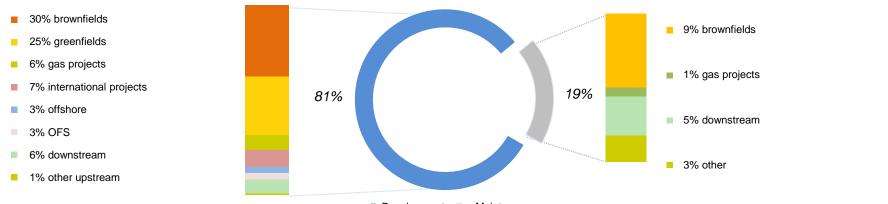




 9M 2019 CAPEX was Rub 634 bn, down 7% YoY following drilling program optimization aimed at horizontal wells share increase to improve brownfields efficiency

#### CAPEX program priorities:

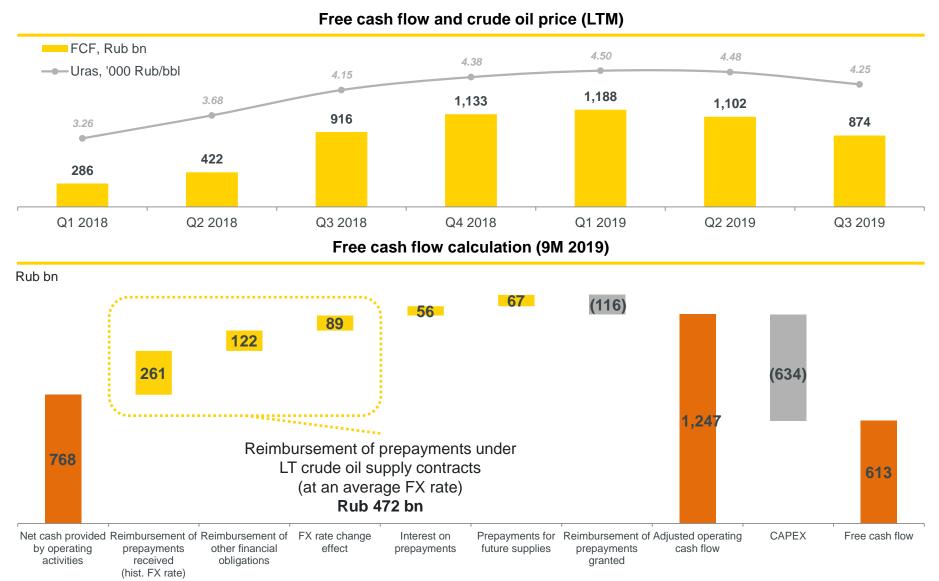
- maintaining stable production at brownfields through successful drilling and wellworks while preserving high investment efficiency
- execution of new highly-efficient upstream projects, their systematic launch and production ramp up
- construction and upgrade of refining units aimed at improvement of refining depth and light product yield
- development of in-house OFS



#### 2019 CAPEX breakdown

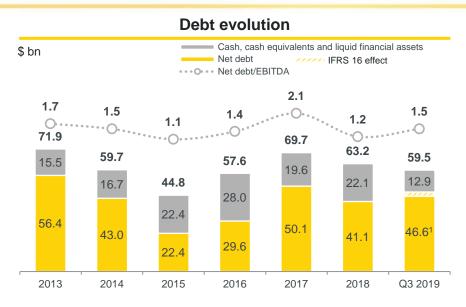
#### **Sustainable Free Cash Flow Generation**



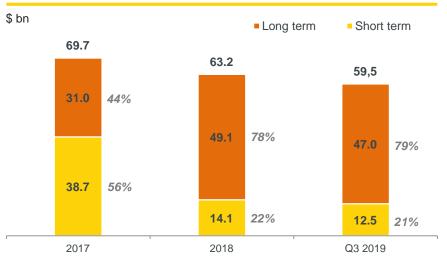


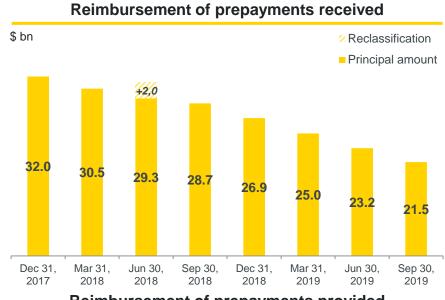
### **Financial Stability**



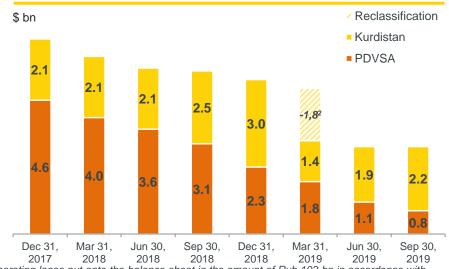


#### Short term debt reduction





#### Reimbursement of prepayments provided



Note: (1) Including one-off increase of non-current assets and financial liabilities following the operating lease put onto the balance sheet in the amount of Rub 103 bn in accordance with IFRS 16 Leases, (2) Company contribution to the equity capital of a JV operating a pipeline in Kurdistan



# Appendix

# **Key Operational Highlights**



Indicator	Q3 19	Q2 19	%	9M 19	9M 18	%
Hydrocarbon production, incl.	5,740	5,710	0.5%	5,783	5,747	0.6%
Liquids kbpd	4,661	4,618	0.9%	4,674	4,633	0.9%
Gas kboed	1,079	1,092	(1.2)%	1,109	1,114	(0.4)%
Oil refining mmt	30.07	24.96	20.5%	81.90	85.51	(4.2)%
Product output in Russia mmt	26.31	22.09	19.1%	72.07	73.93	(2.5)%

# **Key Financial Highlights**



Indicator	Q3 19	Q2 19	%	9M 19	9M 18	%
EBITDA, Rub bn	554	515	7.6%	1,617	1,593	1.5%
Net Income, Rub bn attributable to Rosneft shareholders	225	194	16.0%	550	440	25.0%
Adjusted net income <sup>1</sup> , Rub bn attributable to Rosneft shareholders	262	230	14.0%	733	644	14.0%
Adjusted operating cashflow <sup>2</sup> , Rub bn	479	357	34.2%	1,247	1,551	(19.6)%
CAPEX, Rub bn	198	222	(10.8)%	634	679	(6.6)%
Free Cash Flow, Rub bn	281	135	>100%	613	872	(29.7)%
EBITDA, \$ bn	8.5	8.0	6.3%	24.8	25.7	(3.5)%
Net Income, \$ bn attributable to Rosneft shareholders	3.6	3.0	20.0%	8.5	7.3	16.4%
Adjusted net income <sup>1</sup> , \$ bn attributable to Rosneft shareholders	4.1	3.6	14.0%	11.3	10.3	9.0%
Adjusted operating cashflow <sup>2</sup> , \$ bn	7.4	5.5	34.5%	19.1	25.0	(23.6)%
CAPEX, \$ bn	3.0	3.5	(14.3)%	9.7	11.1	(12.6)%
Free Cash Flow, \$ bn	4.4	2.0	>100%	9.4	13.9	(32.4)%
Urals price, '000 Rub/bbl	3.96	4.38	(9.7)%	4.17	4.34	(3.9)%

Note: (1) Adjusted for FX gains/losses and other one-off effects; (2) Adjusted for prepayments under long-term crude oil supply contracts (including accrued interest) and operations with trading securities (RUB equivalent)

### **Projects Launched in 2016–2017**



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Indicator	Suzun	E. Messoyakha <sup>2</sup>		
Location	Krasnoyarsk Territory	Yamal-Nenets Autonomous District		
3P PRMS reserves <sup>1</sup>	82 mmtoe / 623 mmboe	248 mmtoe / 1,707 mmboe		
Commissioning year	2016	2016		
Production in 2018 / 9M 2019	4.1 / 2.0 mmt	4.5 / 4.0 mmt		
Oil production plateau <sup>4</sup>	> 4.5 mmtpa	c. 6.0 mmtpa		
Production plateau year	2020+	2021		



Indicator	Yurubcheno-Tokhomskoe	Kondinskoe		
Location	Krasnoyarsk Territory	Khanty-Mansi Autonomous District		
3P PRMS reserves <sup>1</sup>	309 mmtoe / 2,368 mmboe <sup>3</sup>	142 mmtoe / 1,034 mmboe		
Commissioning year	2017	2017		
Production in 2018 / 9M 2019	2.3 / 3.1 mmt	1.6 / 2.0 mmt		
Oil production plateau <sup>4</sup>	c. 5 mmtpa	>2.5 mmtpa		
Production plateau year	2020+	2019		

Note: (1) As of December 31, 2018, (2) The field license is owned by Messoyakhaneftegaz, a JV with Gazpromneft (50%/50%), data for a 100% stake, (3) Data for the Yurubchensky block, (4) Production plateau figures provided regardless of OPEC+ limitations

### **Projects Launched in 2018**



Indicator	Tagul field	Taas-Yuryakh (Srednebotuobinskoye field, Phase 2)		
Location	Krasnoyarsk Territory	The Sakha Yakutia Republic		
3P PRMS reserves <sup>1</sup>	456 mmtoe / 3,251 mmboe	281 mmtoe / 2,053 mmboe		
Commissioning year	Q4 2018	Q4 2018		
Production in 2018 / 9M 2019	1.3 / 1.0 mmt	2.9 / 2.9 mmt		
Oil production plateau	>4.5 mmtpa	c. 5 mmtpa		
Production plateau year	2022+	2021+		



Indicator	Russkoye field	Kuyumba field <sup>3,4</sup>	
Location	Yamal-Nenets Autonomous District	Krasnoyarsk Territory	
3P PRMS reserves <sup>1</sup>	416 mmtoe / 2,799 mmboe	285 mmtoe / 2,176 mmtoe	
Commissioning year	Q4 2018 <sup>2</sup>	Q4 2018	
Production in 2018 / 9M 2019	0.3 / 0.6 mmt	0.5 / 0.7 mmt	
Oil production plateau	>6.5 mmtpa	c. 3 mmtpa	
Production plateau year	2022+	2021+	

Note: (1) As of December 31, 2018, (2) Production in accordance with the approved development documentation, (3) License for the Kuyumba field belongs to OOO «Slavneft-Krasnoyarskneftegaz», a JV with Gazpromneft, data for a 100% of the project, (4) Data on commissioning year, production plateau and plateau year of the first start-up complex

### **Progress on a Key Project: Rospan**



#### MAJOR DRIVER OF THE COMPANY NEAR-TERM PRODUCTION GROWTH

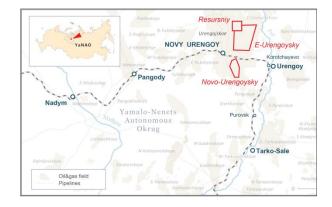
Indicator	Value
3P reserves (PRMS)	891 bcm of gas, 207 mmt of gas condensate, LPG and oil
9M 2019 production	4.9 bcm of gas 1.02 mmt of liquids
Annual production	Potential: > 21 bcm of gas > 5 mmt of liquids up to 1.3 mmt of LPG
Commissioning year	H1 2020

#### Current status and Q3 2019 results:

At 9M 2019 end key field facilities construction at final stage:

- 5 gas-turbine units were commissioned satisfying power demand of all 1<sup>st</sup> stage facilities
- Finalizing installation and construction works to ensure the readiness of the oil treatment unit, infield and trunk pipelines
- Rail unloading terminal at the Korotchaevo station: installation, tempering and hydro testing of spherical tanks was completed, setup of cable racks was finished. Installation of containments and individual eqiupment testing is underway
- Main on-site equipment at the Complex gas and gas condensate treatment unit of the Vostochno-Urengoiskiy LA was installed, hydro-testing of pipelines and reservoirs, setup of electric equipment and containments is underway





### **Gas Greenfield Development: Kharampur**



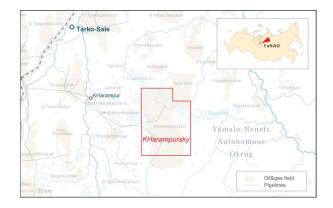
#### THE MOST SIGNIFICANT (AFTER ROSPAN) PROJECT IN TERMS OF GAS PRODUCTION GROWTH<sup>1</sup>

Indicator	Value
3P reserves (PRMS), gas	650 bcm <sup>2</sup>
Gas production plateau: Phase 1 (Senomanian)	c. 11 bcmpa <sup>3</sup>
Commissioning year	2020

#### Current status and Q3 2019 results:

- Gas collection systems, HV grids and cluster pads are under construction
- 57 of 61 wells have been drilled, including 5 wells in Q3 2019. As part of Turonian deposit operation 1 well was launched for ongoing debugging
- Installation and construction works of the gas pipeline are continued, water crossing through the river Pyakupur was completed
- The following site preparation was completed: rotators' camp, water development facilities and gas treatment unit. Construction and installation activities at the GTU are underway: construction of piling foundations, steel frame installation, pouring concrete





#### **Calculation of Adjusted OCF**



**Profit and Loss Statement** 9M 2019, N⁰ Indicator \$bn N⁰ Indicator 100.6 Revenue, incl. 7.3 1 Reimbursement of prepayments and (83.6) other financial obligations received Costs and expenses, incl. 2 (1.8)Reimbursement of prepayments 17.0 granted Operating profit (1+2) 3 (5.4)Expenses before income tax 11.6 4 Income before income tax (3+4) (2.0)5 9.6 6 Income tax

**Cash Flow Statement** 

9M 2019, \$ bn	Indicator	
9.6	Net income	1
8.5	Adjustments to reconcile net income to cash flow from operations, incl.	2
(5.4)	Reimbursement of prepayments received under crude oil and petroleum products supply contracts	
(1.9)	Reimbursement of other financial obligations received	
1.8	Reimbursement of prepayments granted under crude oil and petroleum products supply contracts	
(5.2)	Changes in operating assets and liabilities, incl.	3
(0.9)	Interest on prepayments under long- term crude oil supply contracts	
(1.2)	Income tax payments, interest and dividends received	4
11.7	Net cash from operating activities (1+2+3+4)	5
1.0	Prepayments for future supplies	6
6.4	Effect from prepayments	7
19.1	Adjusted operational cash flow (5+6+7)	8

### Finance Expenses, Rub bn



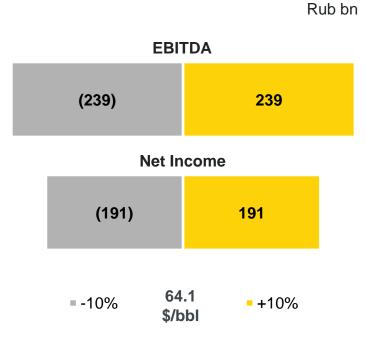
	Indicator	Q3 19	Q2 19	%	9M 19	9M 18	%
1.	Interest accrued <sup>1</sup>	70	71	(1.4)%	215	208	3.4%
2.	Interest paid <sup>2</sup>	70	68	2.9%	211	202	4.5%
3.	Change in interest payable (1-2)	-	3	(100.0)%	4	6	(33.3)%
4.	Interest capitalized <sup>3</sup>	39	41	(4.9)%	121	108	12.0%
5.	Net loss from operations with financial derivatives <sup>4</sup>	_	-	-	_	14	(100.0)%
6.	Increase in provision due to the unwinding of a discount	4	5	(20.0)%	14	14	_
7.	Interest on prepayments under long-term oil and petroleum products supply contracts	16	19	(15.8)%	56	67	(16.4)%
8.	Change in fair value of financial assets	-	-	-	_	9	(100.0)%
9.	Increase in loss allowance for expected credit losses on debt financial assets	1	1	_	3	6	(50.0)%
10.	Other finance expenses	4	1	>100.0%	9	7	28.6%
	Total finance expenses (1-4+5+6+7+8+9+10)	56	56	_	176	217	(18.9)%

Note: (1) Interest accrued on credits and loans and other financial obligations, (2) Interest is paid according to the schedule, (3) Interests paid shall be capitalized in accordance with IAS 23 standard Borrowing Costs. Capitalization rate is calculated by dividing the interest costs for borrowings related to capital expenditures by the average balance of loans. Capitalized interest shall be calculated by multiplying average balance of construction in progress by capitalization rate, (4) Net effect on operations with financial derivatives was related to FX 23 component fluctuations of cross-currency interest rate swaps.

**Sensitivity Analysis** 



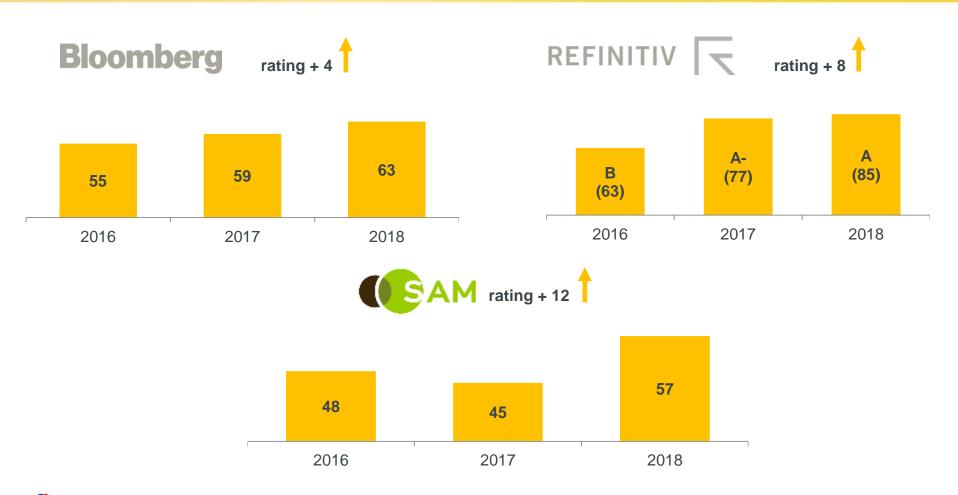
9M 2019 EBITDA and net income sensitivity to +/- 10% change in Urals price



9M 2019 EBITDA and net income sensitivity to<br/>rateRub bnEBITDA(288)288Net Income(230)230

■ -10% 65.1 +10% Rub/\$

# Openness and transparency in information disclosure – ESG ratings increases in the nine months of 2019



Ongoing engagement with 16 leading ESG agencies

First ESG seminar with Nordic investors in Copenhagen (31 investment fund, 56 participants)



### Q&A